

HR Learning & Development

HSC Faculty Senate
April 15, 2021

The Tri-campus Team!

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2020 Recap

- 10,000 associates+ attended Zoom workshops for their personal and professional development
- 1,500 hours+ of online workshops were available staff development
- 52 workshops were created for the new Zoom environment
- 8 new compliance courses were created and launched on the OnPoint Learning Management System
- 146 new/high-potential leaders enrolled in the New Leader Development program





L&OD Webpage

- https://hr.ou.edu/Employees/Career-Development/Learning-Development
- https://apps.hr.ou.edu/classcalendar/

On-Campus Workshops

Request a Training

New Leader Development

OU Leadership Council

New Leader Development Program

The University of Oklahoma is dedicated to continuing the growth of each faculty and staff member. The Leadership and Organizational Development (L&OD) team has recently created a new program to help support future leaders: OU's New Leader Development program is created to educate and inspire new leaders within the OU community.

About the New Leader Development Program

The New Leader Development program will be in a virtual format and will offer several groups, to ensure there is a convenient time and day for everyone who is interested. There is a prescribed course of learning materials, along with a set of electives that will allow each participant to tailor the program to fit their situation.

Target Audience

- · High-potential associates (individuals seeking skills necessary to move into their first leadership role).
- New managers, supervisors, team leads, or project leads who have never benefited from any type of leadership development.
- · Existing leaders interested in revisiting the fundamental skills necessary to improve their leadership skills.

Competencies Covered

Change Management, Communication, Coaching, Collaboration, Conflict Resolution, Delegation, Emotional Intelligence, Employee Engagement, Inclusion, Trust, Stress Management, Team Building, Time Management, and Relationship Building/Collaboration.

Have questions or ideas?

If you would like to explore ways to manage change, institute strategic initiatives, or improve the performance of your team, department, or function, please contact us.

Other learning resources

- · Required Training
- New Employee Orientation
- LinkedInLearning.com: Online
 Tutorials (Norman Programs)
- LinkedInLearning.com: Online
 Tutorials (HSC Programs)
- OU Outreach
- HSC Faculty Development
- Norman Faculty Development



Want to Know More?

Learn more by visiting The New Leader Development webpage.

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New Leader Development Program

https://hr.ou.edu/Employees/Career-Development/Learning-Development/New-Leader-Development



New Leader Development Program

All Current Cohorts Are Full

Enrollment for Cohort Sessions 5 and 6 opens in late November

Overview

Effective leadership is required for the continued success of The University of Oklahoma. Contrary to the belief of some, leadership is not something with which only a select few are born. Leadership skills are developed over time through the knowledge learned in professional, personal, and community-service experiences. This New Leader Development program is designed to provide participants with opportunities to learn fundamental principles and skills necessary for personal leadership development and success at The University of

As long as the university is operating under the restrictions of limited in-person class, all HR instructor-led workshops will be conducted via Zoom and will last approximately 90 minutes, required/Core sessions will last 3.5 hours. If/When the restriction of limited in-person class sizes is lifted, we will communicate a new approach at that time.

Target Audience

- . High-potential associates (individuals seeking skills necessary to move into their first leadership role)
- . New managers, supervisors, team leads, or project leads, who have never benefited from any type of leadership
- · Existing leaders interested in revisiting the fundamental skills necessary to improve their leadership skills

About the Program

 Participation Expectations ▶ Cohort Session Dates How to Register Tracking Completion

Application & Tracking Documents Fill in, sign, and attach relevant documents to NEW LEADER DEVELOPMENT APPLICATION 2020- QUALTRICS Campus: Norman, OUHSC, Tulsa NEW LEADER DEVELOPMENT COMPLETION FORM Campus: Norman, OUHSC, Tulsa NEW LEADER DEVELOPMENT AGREEMENT FORM Campus: Norman, OUHSC, Tulsa (PDF)

DOCUMENTS

Contact Us







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New Leader Development Program

Workshop ID#	Workshop ID# Workshop Name			
Core Workshops: These workshops MUST be taken in Sequential of Participants will be enrolled by L&OD. Total of 18 hours.				
B2BTTL	B2B – Module 1: Transition to Leadership	3.0		
B2BCHG	B2B – Module 2: Change	3.0		
B2BCOM	B2B – Module 3: Communication	3.0		
B2BCCH	B2B – Module 4: Coaching	3.0		
B2BCOL	B2B – Module 5 : Collaboration	3.0		
B2BCOS	B2B – Module 6: Committing to Success	3.0		
	Subtotal CORE workshop hours	18.0		

HROED2 Delegation Pt 2: RACI Model 1.5 HROFAC Effective Meeting Facilitation 1.5 HROEI1 Emotional Intelligence Pt 1: Understanding and Developing EI 1.5 HROEI2 Emotional Intelligence Pt 2: Mastering EI 1.5 HROEE2 Employee Engagement: 5 Generations in the Workplace 1.0 HROEE3 Employee Engagement: Fundamentals, Impact, & Strategies 1.5 HROEE1 Employee Engagement: Innovative Engagement Ideas 1.0 HROFE1 Feedback to Feedforward Pt 1: Say It Right 1.5 HROEF2 Feedback to Feedforward Pt 2: Say It Right 1.5 HROCO1 Healthy Conflict I: Disagree in a Healthy Manner 1.0 HROCO2 Healthy Conflict II: Styles Used to Resolve Conflict 1.0 HROFT1 High-Performance Teams Pt 1: The Truth About Teams 1.5 HROFT2 High-Performance Teams Pt 2: Building Your Team 1.5 HROLS1 Leadership Styles Pt 1: First 5 of 8 leadership styles 1.5 HROLS2 Leadership Styles Pt 2: 3 more styles & Leadership Cycle 1.5 HROEIL Leading in Turbulent Times 1.5 HROEIL Leading with Emotional Intelligence 1.5 HROUT1 Leading with Emotional Intelligence 1.5 HROW1 Networking Pt 1: Personality Types and the Three P's 1.5 HRONW2 Networking Pt 2: Self-Narratives and Survival Kits 1.5 HRONW2 Networking Pt 2: Self-Narratives and Survival Kits 1.5 HROSM1 Stress Management Pt 1: Impacts of Chronic Stress 1.0 HROSM2 Stress Management Pt 2: Relieving Stress, and the 4 A's 1.0 HROTMS Time Management For Supervisors 1.5 HRORG Time Management For Supervisors 1.5 HRORG Time Management For Supervisors 1.5 HRORG Time Management For Supervisors 1.5 HROTR3 Trust Pt 2: Risk, Uncertainty, and Emotional Exposure 1.5 HROTR3 Trust Pt 3: Trust Accounts and Feedforward 1.5 Online* Leadership or Management related Unkedin.com/learning modules Online*		HROED1	Delegation Pt 1: Delegating vs. Abdicating	1.5
HROE12 Emotional Intelligence Pt 1: Understanding and Developing EI 1.5 HROE12 Emotional Intelligence Pt 2: Mastering EI 1.5 HROE22 Employee Engagement: 5 Generations in the Workplace 1.0 HROEE3 Employee Engagement: Fundamentals, Impact, & Strategies 1.5 HROEE3 Employee Engagement: Innovative Engagement Ideas 1.0 HROEE3 Employee Engagement: Innovative Engagement Ideas 1.0 HROEE3 Employee Engagement: Innovative Engagement Ideas 1.0 HROE64 Feedback to Feedforward Pt 1: Say It Right 1.5 HROC01 Healthy Conflict I: Disagree in a Healthy Manner 1.0 HROC02 Healthy Conflict II: Styles Used to Resolve Conflict 1.0 HROFT1 High-Performance Teams Pt 1: The Truth About Teams 1.5 HROET2 High-Performance Teams Pt 2: Building Your Team 1.5 HROE14 Leadership Styles Pt 1: First 5 of 8 leadership styles 1.5 HROL51 Leadership Styles Pt 1: First 5 of 8 leadership Cycle 1.5 HROLTT Leading in Turbulent Times 1.5 HROEIL Leading with Emotional Intelligence 1.5 HROCHG Managing Change and Acclimating to New Surroundings 1.5 HROCHG Managing Change and Acclimating to New Surroundings 1.5 HRONW1 Networking Pt 1: Personality Types and the Three P's 1.5 HRONW2 Networking Pt 2: Self-Narratives and Survival Kits 1.5 HROSM1 Stress Management Pt 2: Relieving Stress, and the 4 A's 1.0 HROTMS Time Management Pt 2: Relieving Stress, and the 4 A's 1.0 HROTMS Time Management Pt 2: Relieving Stress, and the 4 A's 1.0 HROTMS Time Management Pt 2: Relieving Stress, and the 4 A's 1.0 HROTMS Time Management Pt 2: Relieving Stress, and the 4 A's 1.5 HROTR1 Trust Pt 3: Trust Accounts and Feedforward 1.5 Unine* Leadership or Management related Linkedin.com/learning modules Online* Leadership or Management related Linkedin.com/learning modules Online* Leadership or Management related Linkedin.com/learning modules Online* Leadership or Management related Linkedin.com/learning modules		HROED2	Delegation Pt 2: RACI Model	1.5
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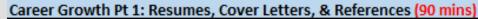
New Leader Development Program

Must be signed by BOTH employee and their direct supervisor

- This certificate program requires a maximum 18 month commitment. All workshops are offered multiple times throughout the calendar year
- Supplemental workshops are subject to change throughout the calendar year to provide a range of options. Any new workshops added will be reflected on the program completion form
- Each HR, instructor-led, workshop requires a MINIMUM of 5 participants for the workshop to be conducted. In the event there are not 5 participants enrolled, 2 business days prior to the workshop date the workshop will be cancelled, participants contacted, and participants will be enrolled in the next available workshop
- The selection of supplemental workshops, both instructor-led and online learning modules through LinkedIn.com/Learning, will be a collaboration between the participant and their supervisor. All modules selected for online learning must be related to leadership or management
- If there are any expenses (i.e. mileage, books, etc.) associated with participation in this program those expenses are
 the responsibility of the participant's department/supervisor
- It is critical that the supervisor and the participant regularly discuss progress made in the program. This is important for three reasons:
 - Allows the participant be begin utilizing new skill sets as quickly as possible
 - Participant is able to take advantage of a variety of workshops that will best serve their needs and interests when they are offered,
 - Participant can complete the program no later than the targeted due date (maximum 18 months, minimum 6 months)
- Through this leadership development program, the participant will gain exposure to various types of
 knowledge and skills that will help develop their leadership abilities. It is the responsibility of the
 participant's supervisor to mentor the participant and help them apply learned knowledge, skills, and
 abilities (KSAs) to their job



All workshops currently offered via Zoom



Career Growth Pt 2: Behavioral/Virtual Interviewing Tips (90 mins)

Career Mentoring in the Workplace (120 mins)

Civility in the Telecommuting/Blended Workplace

Customer Service in the Blended Workplace

Effective Communications in a Telecommuting Workplace

Effective Delegation Pt 1: Delegating vs. Abdicating (90 mins)

Effective Delegation Pt 2: Six Steps of Delegation and RACI (90 mins)

Effective Meeting Facilitation (90 mins)

Emotional Intelligence Pt1: Understanding and Developing Emotional Intelligence (90

Emotional Intelligence Pt2: Master Your Emotions & Revolutionize Your Social Skills

Emotional Intelligence, Leading With (90 mins)

Employee Engagement: Fundamentals, Impact, & Strategies (90 mins)

Employee Engagement: 5 Generations in the Workplace (90 mins)

Employee Engagement: Innovative Engagement Ideas (90 mins)

Feedback to Feedforward Pt 1: Say It Right (90 mins)

Feedback to Feedforward Pt 2: Say It Right (90 mins)

Habits: The Power They Possess (90 mins)

Healthy Conflict I: Disagree in a Healthy Manner

Healthy Conflict II: Styles Used to Resolve Conflict

High-performance Teams Pt 1: The Truth About Teams (90 mins)

High-performance Teams Pt 2: Building Your Team (90 mins)

Hire Right: Staying Legal & Compliant

Hire Right: Virtual Interviewing

Hire Right: Orientation and Onboarding

Leadership Styles Pt 1: First 5 of 8 styles (90 mins)

Leadership Styles Pt 2: 3 more styles & Leadership Cycle (90 mins

Leading a Blended Team

Leading in Turbulent Times (90 Mins)

Managing Change and Acclimating to New Surroundings

myOU Live - Norman and HSC

Networking Pt 1 - Personality Types and The Three Ps (90 mins)

Networking Pt 2 - Self Narratives and Survival Kits (90 mins)

Professionalism in a Telecommuting Environment

Public Speaking: Mastering the Art of Public Speaking (120 mins)

Stress Management Pt 1: Impacts of Chronic Stress

Stress Management Pt 2: 4 A's , Utilizing Your Senses to relieve stress

Time Management

Time Management - Organizing for Your Brain Type (90 mins)

Time Management for Supervisors: Managing YOUR Time (120 mins)

Trust Pt 1: How to Build a Culture of Trust (90 mins)

Trust Pt 2: Risk, Uncertainty, and Emotional Exposure (90 mins)

Trust Pt 3: Trust Accounts and Feedforward up the chain (90 mins)

Writing Essentials Pt 1 - Nouns & Prounouns, and Rules (120 mins)

Writing Essentials Pt 2 - Verbs/Adverbs/Adjectives (120 mins)

Writing Essentials Pt 3 - Punctuation (120 mins)

Writing Essentials Pt 4 - Complex Writing (120 mins)

Zoom I: Facilitating Online Meetings

Zoom II: Reports, Saved Files, Polls, & Breakout Rooms





Training Summary

• https://www.ouhsc.edu/selfserve

Concur Travel Training	08/25/2017	08/25/2017	Completed
New Employee Orientation - HSC	08/24/2017	08/24/2017	Completed
Hazard Com/Gen Safety	07/07/2017	07/07/2017	Completed
HIPAA Privacy Training	07/07/2017	07/07/2017	Completed
HIPAA Security Training	07/07/2017	07/07/2017	Completed
OnPoint Fire Safety Course	07/07/2017	07/07/2017	Completed
Effective Communication	03/30/2016	03/30/2016	Completed

Other Professional Training

Course Name	Course Start Date	Course End Date	Status	Facility/School	

Looking ahead!

- Training Tuesdays
- Introducing a new leadership series: *Inclusive Leadership* (will need to be currently in a leadership role to participate in this series)
 - Changing the Narrative/Why Inclusion Matters
 - Competencies and Strategies for Creating Inclusion
 - The New Work Culture, and Your Role
 - Changing Doers into Leaders
 - WHY??? series by Simon Sinek
 - Teambuilding
 - DE&I
 - Reward and Recognition
 - Ice Breakers
 - Look for this series in LATE Q3!



L&OD Q&A

- If there is a topic that is of interest to you please share it with us
 - <u>learninganddevelopment@ouhsc.edu</u>

Questions???

Final Thought:

You can read books, you can attend workshops, and you can attend conferences; however, until you **USE** what you have learned it is all worthless.





Compensation and Recruiting

HSC Faculty Senate April 15, 2021

Pay grade mid-point

- There is no HR or budget policy in effect that states a person cannot:
 - Be hired above the pay grade mid-point; however, still within the pay grade
 - Receive a merit increase that would advance them above the pay grade midpoint; however, still within the pay grade



Pay increases (NOT tied to research grant funds)

- In ALL cases, HR assumes the department has the budget to fund the pay increase and has been approved at the appropriate levels of the organization
- In All cases, if the department leadership decides to implement restrictions that are more stringent that those of Human Resources team that is their prerogative



Pay increases (tied to research grant funds)

- Requests are bound by the limits of the research grant
- Increases should not create any inequities among similar positions
- HR does not monitor/control the amounts of research grant pay increases, in most cases these request pass through compensation review, no problem



Recruitment Process

- Non-Exempt positions MUST be posted for a minimum of 5 Business OR have a minimum of 3 applications
- Exempt positions MUST be posted for a minimum of 7 business days, no application minimum
- These are FSLA requirements

 Faculty positions do not flow through HR, that process is done in the Office of the Provost



Retirement

https://hr.ou.edu/

- HSC Retirement Contacts:
- Mackenzie Black
 Retirement Coordinator
 mckenzie-black@ouhsc.edu
 405.271.2180 Ext. 44711
- Molly Steele
 Retirement Coordinator
 molly-steele@ouhsc.edu
 405.271.2180 Ext. 44723
- Stacey Powell
 Retirement Manager
 Stacey-powell@ouhsc.edu
 405.271.3145 Ext. 13145



